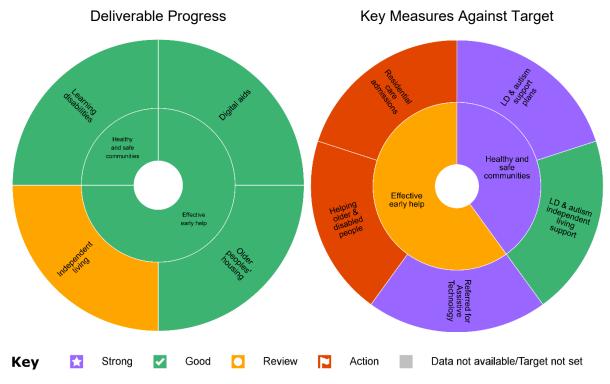
Adult Care - Portfolio Summary



Progress is "good" for the majority of the Council Plan deliverables led by the portfolio.

Key areas of success are:

✓ Work alongside people with a learning disability, those recovering from mental ill health and/ or who are autistic to develop Council services to ensure they are tailored to meet individuals needs and help people achieve their personal goals (rated Good)

In this quarter, we have worked with 53 people with a learning disability and/or who are autistic, to have outcome focussed support plans. This exceeds the quarterly target. Cumulatively, since April 2021, 762 people have been supported to develop an outcome focused support plan.

Key areas for consideration are:

Finalise the new ways of working with older people and people with a disability to increase their independence so that they remain part of their local communities (requires Review)

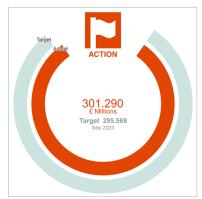
Issue: Progress is being delayed by a shortage of homecare to support people to be independent in their own homes. This is a national issue and not unique to Derbyshire. **Response:** We are currently finalising the redesign of the Short-Term Service with implementation commencing January 2024. This will increase the capacity available to older people

requiring reablement intervention and help manage demand for Adult Social Care and Health services.

There is a forecast overspend of £5.721m on the portfolio (after the use of £7.091m from earmarked reserves). The main variances are:

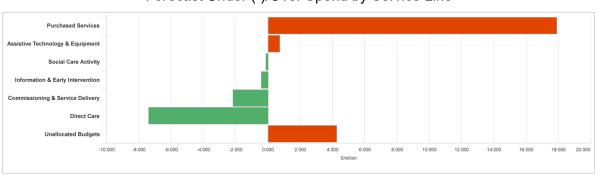
Purchased Services, £17.897m overspend There has been an increase in hospital
discharges and because there is an
insufficient supply of home care and
reablement services, this has driven
increased placements into residential
homes rather than into care at home. As a
result, expenditure on independent sector
placements has increased.Pressure on

Forecast Outturn against Target Budget



- independent sector care home spend hospital discharge into residential homes rather than care at home, insufficient supply of home care and reablement.
- Social Care Activity, £0.121m underspend Underspend on staff pay and travel due to vacancies in the social work team. Various underspends across social work teams in localities, hospitals and in specialist teams.
- ✓ Information and Early Intervention, £0.425m underspend Reduced activity and costs for alarm monitoring, housing related support and for some voluntary sector contracts.Reflects reduced activity/costs for alarm monitoring, housing related support and for some voluntary sector contracts.
- Direct Care, £7.375m underspend provision, £1.9m overspend on care homes for older people and Community Care Centres stemming from the increased care needs of residents and £0.9m underspend across other Direct Care units.£4.7m underspend on Direct Care home care (high level of vacancies), £3.4m underspend on Direct Care day centres (reduced usage and re-provision), £0.9m underspend on Learning Disability residential units, £1.7m overspend on care homes for older people (increased care needs of residents).
- Commissioning and Service Delivery, £2.173m underspend £0.6m underspend in respect of vacancies in the Business Services team and £0.5m underspend in respect of vacanices in the Commissioning, Contracts Team and Transformation Teams. Also, £4.5m of grant income received funding for Market Sustainability, which is offsetting increased fees paid out through Purchased Services. £0.7m underspend for Business Services (vacancies), £0.15m pay underspend on the Commissioning, Contracts Team and Transformation Teams (vacancies). Underspend on BCF schemes (to be reallocated).

- Unallocated budgets, £4.266m overspend Includes £8m of budget savings targets which have not yet been allocated to service lines and £5m of estimated additional demand driven costs expected to arise based on current trends. These are offset by £2m of budget allocated to the portfolio for service pressures which is not anticipated to be required.Unachieved efficiencies of £6.8m . Projected underspend on 23/24 budget pressures of £2.1m. Underspend on Exec Director's budget £0.1m (vacancy).
- Assistive Technology, £0.743m overspend Projected overspend on disability equipment and telecare. Projected overspends on disability equipment (Pooled Budget with health) £0.583m and on Telecare £0.150m (increased uptake).



Forecast Under (-)/Over Spend by Service Line

The budget savings target for 2023-24 is £12.139m, with a further £3.009m target brought forward from previous years. £2.157m of the in-year savings target of £12.139 will be achieved. Action is being taken to ensure that the savings brought forward from previous years will be achieved before the end of the financial year.

Additional funding has been provided in the 2023-24 budget for the main growth items:

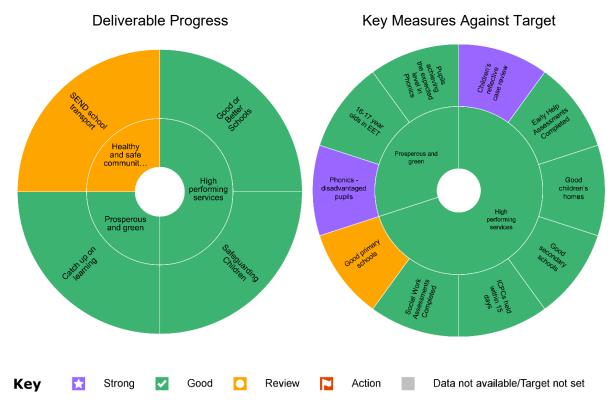
- Demographic Growth £5.711m ongoing Reflects expected increases in customer numbers and impact on package spend and social work team time. Also included is base budget to replace the LD and Autism Grant.
- Hospital Discharge pressure £5.000m ongoing Additional out of hospital spend, new hospital discharge protocol.
- Former Independent Living Fund (ILF) Grant £2.534m ongoing Grant now included in base budget.
- Invest to Save £1.175m ongoing Reducing pressure to provide resources to support transformation projects and efficiencies.

- Mosaic hosting costs £0.125m ongoing Cost of external hosting of Mosaic system.
- Social Care Reform £0.300m one-off Funding to support preparation for external inspection.
- Inflation on PVI Contract Fees £22.830m ongoing Additional budget reflecting the April 2023 National Living Wage uplift and CPI.
- Inflation on transport and catering supplies £0.673m one-off -

Other significant additional items of funding that the portfolio is expected to receive or has received since the budget was set are:

- Former Independent Living Fund Grant (ILF) £2.534m one-off On 8
 March 2022, the Government confirmed that the former ILF recipient
 grant will continue to be paid to local authorities in 2022-23.
- Contain Outbreak Management Fund (COMF) £5.000m one-off grant used to support new hospital discharge protocol.
- Additional Direct Payment claw back £2.500m one-off return of unused funds.

<u>Children's Services and Safeguarding and Education - Portfolio Summary</u>



Progress is "good" for the majority of the Council Plan deliverables led by the portfolio.

Key areas of success are:

Provide consistent, high quality early help and safeguarding services for children and families across Derbyshire (rated Good)

A range of evidence from our quality assurance and performance framework continues to show consistency of approach and strong practice across the children's social care and early help workforce. This is in the context of increasing demand and activity throughout the social care system.

✓ Work with schools and other education providers to implement new strategies and support, to enable children and young people to achieve their educational potential and begin to catch up on learning they have missed due to COVID-19 restrictions (rated Good)

Provisional 2022-23 data for the percentage of pupils reaching the required standard in Phonics suggest an improvement in our national rank position and a narrowing of the gap between disadvantaged and non-disadvantaged pupils. Latest figures on the percentage of Derbyshire 16 to 17 year olds in education, employment or training continue to track within the top quartile nationally.

Key areas for consideration are:

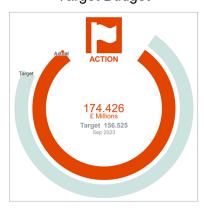
Review how the Council delivers home to school transport for children with special educational needs ensuring the most effective use of resources (requires Review)

Issue: This is a complex area with some significant risks particularly in terms of the required data and intelligence currently available to assess our statutory responsibilities and to support decisions to be able to deliver these in an efficient manner. **Response:** Work is now in place to start to implement and deliver the 12 month improvement plan. An independent lead for the implementation of the plan is in place and the improvement plan has been linked to both the SEND Executive Board and the Education Partnership. A decision-making team in now established and work is starting to move forward.

There is a forecast overspend of £17.901m on the portfolio. The main variances are:

Placements for Children in Care/unable to remain at home, £10.795m overspend - Expenditure on placements for children in care or alternatives to care is continuing to rise due to an increase in the number and cost of placements. The number of children requiring support is growing because the rate at which children enter care is greater than the rate at which children exit care and because alternatives to care often require

Forecast Outturn against Target Budget

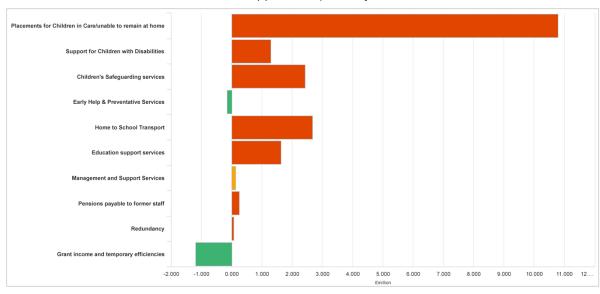


long-term financial support leading to a growing number of arrangements to fund. Average cost increases are due to inflation and the need to make more higher cost placements with independent providers, excerbated by a shortage of foster care places. There are also a greater number of children in arrangements which are alternatives to care, such as Special Guardianship Orders, many of which require long-term financial support. The projection takes into account plans to mitigate rising costs by £4m through increased activity to step down to less expensive care packages or care alternatives where those meet the needs of the child.

- Support for Children with Disabilities, £1.290m overspend The overspend is primarily due to budget pressures arising from the need to provide high cost packages to support children with complex needs to remain with their families or maintain their current care placement.
- Children's Safeguarding services, £2.420m overspend The overspend is made up of a number of areas all relating to demand pressures from greater numbers of children in care and children in need; including

children in care support expenditure and Quality Assurance and Child Protection teams. Increased use of agency staffing to cover social work vacancies and to provide care staff for temporary placement alternatives (when children can not stay at home but no placements are available for them) is also adding to the overspend. The projection takes into account plans to mitigate rising costs by £0.5m through procurement efficiencies and cost control measures.

- Home to School Transport, £2.670m overspend Projected spend exceeds current allcoated budget due to an increase in the number of children eligible for Council funded transport and an increase in average costs. The increase in cost is due to both economic factors affecting contractors and an increased need for more specialised vehicles to transport individual children. The increase in demand for SEND transport is linked to the increase in the number of children with Education Health and Care Plans (EHCPs) which has increased by 16% over the last 12 months.
- Education support services, £1.624m overspend The overspend is primarily due to the costs of meeting the increased demand for EHCPs. Loss of grant funding for the Education Improvement Service impact of high rates of inflation on the costs of running traded services are also factors. The projection takes into account plans to grow income from traded services and reduce areas of overspend by £2m.
- Pensions payable to former staff, £0.245m overspend These costs represent pension obligations payable to teachers and other staff previously employed by the Authority. The majority of the cost relates to staff who left under efficiency programmes during the early 1990s.
- ✓ Grant income and temporary efficencies, £1.190m underspend Underspend includes temporary budget efficiencies from using grant income to meet existing spend, including a £0.771m DSG contrubution towards funding Early Help & Safeguarding, this reduces by 20% each year in line with school funding regulations.



Forecast Under (-)/Over Spend by Service Line

The budget savings target for 2023-24 is £0.500m, with a further £0.000m target brought forward from previous years. The in-year savings target of £0.500 will be achieved. The prior-year savings target of £0.000 will also be achieved.

Additional funding has been provided in the 2023-24 budget for the main growth items:

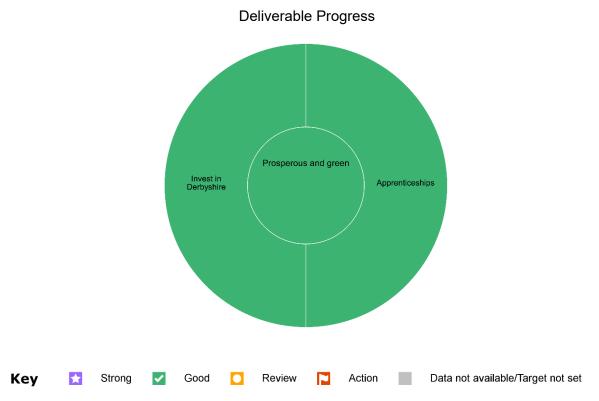
- Home to School Transport £1.084m one-off The allocation recognises the greater numbers of children and young people with SEN and increased cost of journeys. £1.811m is held in the inflation contingency for further increases in transport costs. It is anticipated this will be needed to be drawn down in full.
- Elective Home Education £0.360m one-off Over the last year nationally and locally there has been a large increase in the number of Electively Home Educated (EHE) children. Funding to extend the EHE team to meet statutory functions to manage applications, determine whether there are any safeguarding risks and assess whether their education is suitable.
- Social Workers £0.400m one-off To fully fund the frontline social work structure and the market supplement, without the need to hold a level of vacancies which would be counter-productive in meeting the statutory demands to help, protect and care for children in Derbyshire. The market supplement payment for social workers in frontline children's social work teams was introduced in July 2019 to support the Council's recruitment strategy.

Other significant additional items of funding that the portfolio is expected to receive or has received since the budget was set are:

- Programmes Team £0.392m one-off One year funding via the Corporate Services and Transformation Programme Management Office budget to continue dedicated project resource to effect change and deliver one-off initiatives within Children's Services.
- Dedicated Schools Grant (DSG) contribution to costs £0.889m one-off

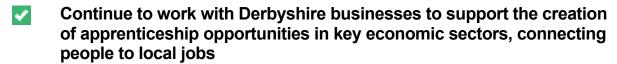
 support for Early Help services.
- Holiday Activities and Food Programme and Household Support £8.262m one-off grant to support families and vulnerable households.

Clean Growth and Regeneration - Portfolio Summary



Progress is "good" for the majority of the Council Plan deliverables led by the portfolio.

Key areas of success are:



During Quarter 2, four apprenticeships with three Small and Medium Enterprises (SME) have been formally supported by the Council's Apprenticeship Levy. The sectors in which the apprenticeships have been supported are Engineering, Automotive, Early Years and Digital sectors. There are also seventeen apprenticeships across seven SMEs in the final stages of negotiation; these will be included in the next quarter's report as until formal confirmation of the apprenticeships commencing, it is not appropriate to include these in Quarter 2 figures.

At the end of Quarter 2, £172,117 of the Council's Apprenticeship Levy has been transferred to businesses. The cost of each apprenticeship differs in terms of type of course and the age of the apprentice and so no target has been set for the under-pinning performance measure.

Refresh and implement our approach to increasing levels of inward investment into the County

Following the closure of the European Regional Development Fund's "Invest in D2N2" Programme, Derbyshire's investment opportunities and key development sites have continued to be promoted via the 'Invest in Derbyshire' website and other online outlets.

Regarding enquiries, both existing and recent carry a great potential to increase levels of inward investment and create a significant number of new jobs in the county within the next 3 years.

During Quarter 2, eight new enquiries have been received from both domestic and foreign investors, and been in the sectors of residential & development, manufacturing, and distribution mainly. An increased demand for freehold land and sites with mid-size industrial units has been recorded.

Support continues to be provided to some large investments, whilst business expansion projects remain in the pipeline.

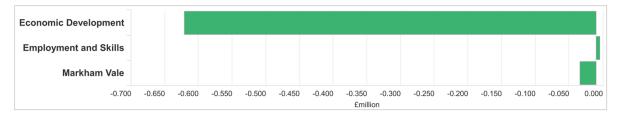
There is a forecast underspend of £0.274m on the portfolio. The main variances are:

- ✓ Economic Development, £0.621m underspend The division is currently holding vacancies to assist with the restructure planned to take place in 2023-24, this will allow the department to meet its saving targets.
- Economy and Regeneration Unachieved Savings, £0.385m overspend This savings target will be achieved in 2024-25 when the department carries out its restructure.

Forecast Outturn against Target Budget

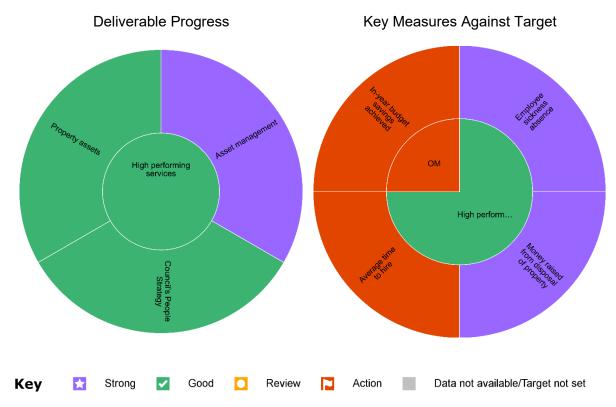


Forecast Under (-)/Over Spend by Service Line



The budget savings target for 2023-24 is £0.000m, with a further £0.385m target brought forward from previous years. The in-year savings target of £0.000 will be achieved. Action is being taken to ensure that the savings brought forward from previous years will be achieved before the end of the financial year.

Corporate Services and Budget - Portfolio Summary



Progress is "good" or "strong" for all of the Council Plan deliverables led by the portfolio.

Key areas of success are:

 Implement the Asset Management Strategy and Property 2025 programme, reviewing and rationalising our land and building assets and ensuring an effective plan is in place for the management of those we retain (rated Strong)

The supporting strategies required for implementation are now completed and have been approved by Cabinet. A total of £2.91m has been raised so far this year from the sale of 17 property assets

Embed the Council's approved People Strategy to deliver the Council's people ambition and the people priorities (rated Good)

The figure of 4.7% for available hours lost to sickness for the year up to the end of September is below the 2023-24 target of 5.1% and for comparison the 2022-23 Quarter 2 year to date figure was 5.4%.

Key areas for consideration are:

Average days between a job vacancy shortlisting and contract offer (Council, not including schools) (requires Action)

Issue: The year to date average Time to Hire figure of 64.1 days is above the target for the year end of 50 days. **Action:** It is anticipated that changes to the related processes and an anticipated reduction in Disclosure and Barring Service check delays should see the average time to hire figure reduce during Quarters 3 and 4. The recruitment freeze which was introduced towards the end of Quarter 2 should also have a positive impact on time to hire figures during the remaining quarters of the year.

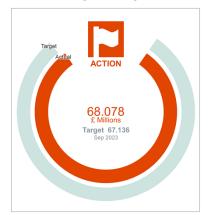
Projected achievement of in-year budget savings (requires Action)

Issue: Of the in-year savings target of £16.190m, £3.929m is forecast to be achieved. **Action:** The Council continues to review planned savings initiatives and explore, and implement, opportunities for further or alternative in-year efficiency measures to offset the ongoing budgetary pressures.

There is a forecast overspend of £0.942m on the portfolio. The main variances are:

- Corporate, £0.365m overspend This overspend is due to historic savings targets for Channel Shift which are being held centrally.
- Finance & ICT, £0.672m underspend ICT has a significant underspend on salaries which is offsetting some of the spend on agency and the SOCITM consultants. The position on the monitoring has not allowed for any draw down from reserves which is available to support the SOCITM consultants.

Forecast Outturn against Target Budget



The expenditure on the SAP Hana project, the implementation of the new Finance and Human Resources system, has been Capitalised. This means £1.500m SAP project spend has been transferred to Capital and funded from borrowing, less £0.200m reserve funding for the SAP project that is no longer required. The total projected underspend on ICT is £0.966m.

The current SAP system is showing an overspend of £0.442m for maintence costs. The reason for this overspend is an unachievable savings target of £0.670m as it was originally proposed that the new SAP Hana system would achieve process savings throughout the authority, as

the system has yet to be implemented these savings have not been achieved.

Legal services, £0.243m underspend - This underspend is predominantly related to vacancies in Members & Management Services, the Business Centre due the reallocation of resources at different grades.It is also due to recharge income expected to be high as a result of the sustained increase in volumes, particularly around post. Due to a £0.779m overspend relating to the SAP system arising from an unachievable savings target of £0.670m originally proposed as a result of process savings throughout the authority.This is partially offset by an underspend in the ICT section of £0.348m due to the number of vacancies. This underspend allows for the current costs of consultants and agency staff working in the section.

The new MFD contract went live in July and so the charges for printing usage will be monitored closely in order to recover all costs back to the Business Centre. It is also a result of vacancies within the Coroners service.

- Human Resources, £0.251m underspend The main underspend relates to vacancies of £0.200m.
- Transformation & Strategy, £0.915m underspend This consists of the following:-

An underspend on Project and Programme Management of £0.594m due to vacancies.

An underspend of £0.522 In Strategy and Policy which is predominantly due to vacancies that are proving difficult to recruit to.

MWOW and County Hall are showing an overspend of £0.201m due to insufficient funding.

Corporate Property, £1.958m overspend - The Corporate Property Division overspend is due to savings targets not being met in year £0.752m and an estimated budget gap within the service of £0.372m.

There are current vacancies of (£0.366m), service pressures carried forward from last year have now been approved (£0.175m), the Asset Valuation & Fees Services budget pressure bid is no longer required (£0.240m). Building Maintenance is showing an overspend of £0.360m due to a forecast loss on the Maintenance Trading Account (£0.548m) offset by inflation contingency funding (£0.188m).

Whilst Corporate Property are carefully controlling expenditure against the remaining budget to avoid overspend, emergency demand is difficult to estimate and there is a risk that as the year progresses the forecast may change to an increased overspend position, as there is no reserve balance to mitigate this.

The grounds maintenance budget has been separated from the building's maintenance budget. This element of the budget is for Vertas contracts only, inflation impact (£86k).

Facilities Management is showing an overspend of £0.212m on the Cleaning and Caretaking budget due to relinquished budget in 2022/23 for site closure/rationalisation savings. It is also a result of a 9% price increase with Vertas, due to rises in the National Living Wage and CPI. It is hoped the price increase can be met through inflationary funding. This also incorporates the anticipated Cleaning & Caretaking redundancy costs from site closures of £0.150m. The Inflationary impact is £0.281m.

On the County Buildings budget the majority of the income and expenditure relates to corporately operated buildings as a result of shared usage. Additionally Corporate Property assume responsibility for the running costs of buildings declared surplus or vacant if the asset is not sold or repurposed after 18 months. These running costs include utilities, security costs, rates and maintenance. The predicted overspend of £0.737m takes into account the inflation element of (£1.534m) which is now funded, The overspend includes expected in year budget savings of £0.252m, and in overspend of £0.484m. It is intended that budgets and expenditure from the departments will be moved across during October to implement phase 1 of the Corporate Landlord model.

Whilst the Industrial development income target has been reduced by £0.400m, this has been offset by the introduction of three additional savings targets of £0.174m, therefore the net impact is a reduction of £0.226m.

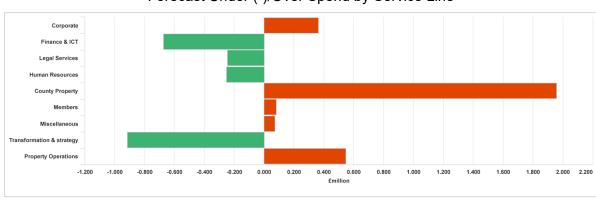
- The income target of £1.792m has been under recovered by £0.045m, with forecast income totalling £1.747m.
- this is offset by a shortfall in the budget for running costs of £0.277m, with the forecast running costs totalling £0.406m and a budget of £0.129m.
- The inflation impact of £0.014m has been considered, this is abroad estimate as the amount payable varies upon tenancy turnover

The estate generates a surplus of £1.296m.

Property Operations, £0.548m overspend - The DSO's deficit is a result of multiple factors. Firstly over £13m of work has been externalised such as Cleaning and caretaking and soft grounds maintenance to Vertas. Staffordshire Moorlands & High Peak external work with a value of around £0.800m has also ceased. There hasn't been a corresponding decrease in fixed costs which has led to a sustained overhead under-recovery, in addition, there have been more vacancies held due to the Construction

and Maintenance review and this has meant fewer productive hours and fewer overheads recovered.

As a result of the DSO's deficit, the reserve balance has now been depleted and there is now no funding for training, Depot repairs & maintenance, early retirement costs and equipment.



Forecast Under (-)/Over Spend by Service Line

The budget savings target for 2023-24 is £0.625m, with a further £2.094m target brought forward from previous years. The in-year savings target of £0.625 will be achieved. Action is being taken to ensure that the savings brought forward from previous years will be achieved before the end of the financial year.

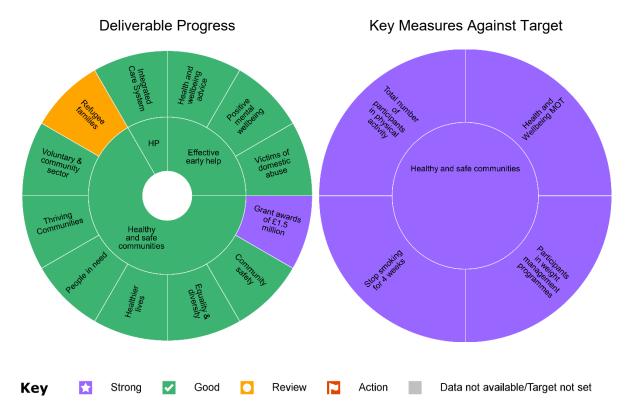
Additional funding has been provided in the 2023-24 budget for the main growth items:

- Leadership Development Programme £0.300m one-off To enable the second year of the Council's leadership development programme.
- ODP-Business Partnering Hub & Spoke Transformation Model -£0.180m one-off - Aligned to the creation of the new Transformation and Strategy Division, this funding will enable the training for employees in Prince2, MSP and MoP to equip them with the right skills to ensure the Council delivers projects efficiently and successfully.
- Corporate Property Disposal Professional Fees £0.446m one-off To instruct property agents and solicitors required to deliver capital receipts for the forecasted five-year Disposals Programme.
- Corporate Property Demolition Budget £0.550m one-off To replenish the Corporate Revenue Demolition Budget which is already fully committed for this financial year.
- Corporate Property Asset Valuations & Fees £0.324m one-off -Additional fees required to meet the statutory requirement to value the

Council's Property Asset base including the newly introduced IFRS 16 valuations.

- Corporate Property Commercial Appraisal Officers £0.229m one-off -Development Appraisal Team required to accelerate asset appraisals.
- Corporate Property Carbon reduction for Corporate Buildings -£0.400m one-off - To support the carbon reduction programme for corporate buildings.
- Corporate Property CCTV Installations / Rationalisation £0.179m one-off - To implement outcomes of CCTV Governance investigations in order to bring the Council into a position of compliance with the Information Governors Code of Practice.
- Corporate property-Decommissioning, Dilapidations & Staff Relocations
 £0.501m one-off To decommission buildings that are closing and being disposed of.
- Corporate Property Project Co-ordination Pool £0.143m one-off To add additional resource for internal projects to achieve the asset rationalisation programme.
- Corporate Property Running Costs-Inflation/Contingency £5.663m one-off - To cover increased property running costs including utility costs.
- Legal Services-Staffing budget deficit £0.952m ongoing To ensure the Legal Services salaries budget meets the costs of the current structure.
- Legal Services-Child Protection £0.850m ongoing Jointly endorsed pressure by Legal Services and Children's Services to secure funding to cover the budget deficit for children in care proceedings.
- ODP-Vision Derbyshire Annual Contribution £0.087m ongoing The funding is to support the ongoing implementation of the Vision Derbyshire approach in particular the funding of the programme team.

Health and Communities - Portfolio Summary



Progress is "good" or "strong" for the majority of the Council Plan deliverables led by the portfolio.

Key areas of success are:

 Deliver £1.5 million of grant awards to promote positive behaviours for young people and residents, improve local networks, help people to feel safer, and encourage sustainable and green activity (rated Strong)

Since the implementation of the programme in February 2022, 250 grants to the value of £1,391,305 have been approved.

Provide support to people and communities in need, including financial help from our Discretionary Fund and other activities that promote financial inclusion and tackle cost of living pressures (rated Good)

Throughout Quarter 2 the Council has continued to provide support to people and communities in need, including financial wellbeing via the Derbyshire Discretionary Fund. Demand for these services continues to be high due to the rise in the cost of living. Demand for Emergency Cash Payments also continues to be very high.

Demand for the Public Health Advisory Service continues to be high in both GP surgeries and community settings.

✓ Work with partners to enable people to lead healthier lives by supporting people to take part in physical activity, to stop smoking and manage their weight (rated Good)

In Quarter 2, demand for Live Life Better Derbyshire services to stop smoking, achieve a healthy weight and become more physically active remains strong and on track to achieve its annual targets.

Physical activity transformation work is continuing to develop a partnership approach to physical activity services. The physical activity agreement and specification is written and being reviewed.

Walk Derbyshire innovation programme is progressing well and work has started delivering the four neighbourhood pilots.

✓ Work with partners to promote positive mental wellbeing and improve support for local people, with a particular focus on children and young people and suicide prevention (rated Good)

The Director of Public Health annual report was published and focused on mental health and wellbeing.

The Mental Health and Suicide Prevention team attended a number of events throughout Quarter 2 to promote awareness and have conversation about mental health and suicide prevention, including Y Not Festival, pride events, football matches and a Baton of Hope event in Glossop.

Deliver health and wellbeing advice and coaching to prevent, reduce and delay the need for adult social care services (rated Good)

The team are actively supporting a total of 228 people and have received 97 new introductions in Quarter 2.

The new website, online initial contact form and outcomes capture form introduced on 1 April 2023 are now fully operational.

Key areas for consideration are:

○ Work with partners to welcome refugee families into Derbyshire and developed a countywide response to the implementation of asylum dispersal (requires Review)

Issue: The provision of accommodation and support for those seeking asylum is becoming a significant issue, the funding available for central government support is being passported to Districts and Borough Councils. **Response:** Whilst there is no funding available to upper tier authorities, the Council is providing support to partners and engaging in multi-agency meetings. Moving forward, consideration needs to be given to the role the Council can play in relation to the co-ordination of a countywide response to the roll out of asylum dispersal.

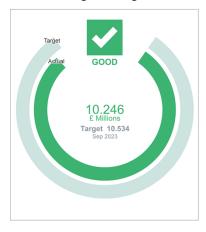
There is a forecast underspend of £0.288m on the portfolio.

Public Health Falls Pathway iBCF underspend of £85k moved into iBCF reserve.

The main variances are:

Registrars, £0.082m underspend - Income from weddings seems to have decreased at several offices. This is due to the current financial climate, with a significant number of ceremony cancellations or that the price increase of 10% for 2023-24 has also been applied. Essential staff vacancies have been applied to be filled.

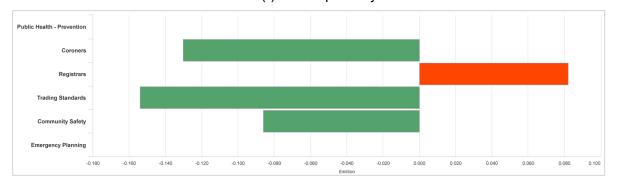
Forecast Outturn against Target Budget



One ceremony room, that was previously closed due to health and safety, has been decorated and reopened for business so could generate additional income. Staffing has been adjusted to meet the manning hours needed for the new opening hours. The Bakewell registry office is due to have some free publicity which may increase bookings and therefore overall income levels.

- Trading Standards, £0.154m underspend Vacancies.
- Coroners, £0.130m underspend The forecast underspend is a result of vacancies within the section, the Senior Coroner post has also now been recruited to.
 - Further on-going costs relating to a high profile case have been forecast, although these are anticipated to be less than the previous year.
- Community Safety, £0.086m underspend The underspend is a result of not undertaking one-off projects, which has meant less expenditure in year.

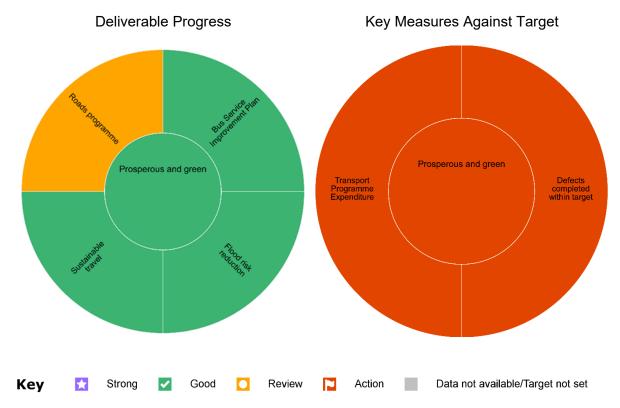
Forecast Under (-)/Over Spend by Service Line



Additional funding has been provided in the 2023-24 budget for the main growth items:

- Domestic Abuse £1.417m ongoing The Domestic Abuse Act 2021
 has introduced statutory duties in the provision of emergency
 accomodation for victims of domestic abuse and their families. To
 enable the development and delivery of a long term comprehensive
 commissioning strategy, this bid seeks to confirm the availability of
 funding on an ongoing basis and make a temporary post permanent.
 This bid puts the base budget in but will be offset by a general grant
 received in later years.
- Community Safety £0.254m ongoing Funding to support new activity required to meet statutory duties in respect of community safety, i.e. the imminent Serious Crime White Paper. The funding is for 3 posts and a project fund to support commissioned activity.
- Trading Standards £0.046m one-off New APP/Flare Database due to current system coming to the end of its contract.
- Public Health £-11.137m one-off Contain Outbreak Management Fund Grant income with end date of 30th Sep 2024.
- ASCH Prevention Household Support Fund £2.006m ongoing -Household Support Fund Govt Grant now extended to 31st March 2024 so associated budget pressures from 2024-25.

Highways Assets and Transport - Portfolio Summary



Progress is "good" for the majority of the Council Plan deliverables led by the portfolio.

Key areas of success are:

✓ Deliver a £47 million Bus Service Improvement Plan (BSIP) in partnership with Derbyshire bus operators and establish a 3-year programme to develop and improve bus frequency, connectivity, usage and affordability (rated Good)

The Department for Transport BSIP Relationship Manager visited Derbyshire during Quarter 2 and following receipt of year 2 funding, work continues at pace. 17 additional bus services commenced, all with greater frequency and extension into the evenings and weekends in many communities around Derbyshire.

Key areas for consideration are:

Complete the delivery of a £120 million 3-year Local Transport Programme (LTP) to provide well managed roads and highways and address road safety concerns (requires Review)

Issue: Captured costs in the Council's financial management system so far for the year to the end of Quarter 2 amounted to £16.4m, however delivered work on the ground was in excess of £19m. The repair of road defects on time has continued to decline and issues, accelerated by

unseasonal adverse weather conditions, have impacted on the rate of repair; the treatment required still exceeds the budget available. **Response:** A further £22.5m of work is programmed for the remainder of the current financial year and every effort is being made to increase this to achieve the 2023-24 target of £43m to deliver the programme within timescales. Any shortfall in this amount will be carried forward to the start of the 2024-25 financial year.

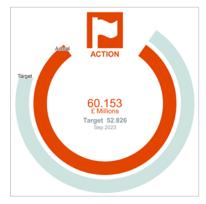
There is a forecast overspend of £7.327m on the portfolio.

The budget has been increased to reflect £2.725m which has been given for inflation on Highways Reactive Maintenance Costs and Inflation on Public Transport.

The main variances are:

Public and Community Transport, £2.046m underspend - Due to additional Local Transport Funding (LTF) being received in year and some staffing costs being funded from the Bus Service Improvement Programme (BSIP) Funding.

Forecast Outturn against Target Budget



- Highways Administration/Hub, £0.425m overspend Increased staff costs to cover backlogs in Traffic Regulation Orders (TROs). The overspend relates to increased staffing resources.
- Highways Design and Land Reclamation, £0.544m overspend Under recovery on capital salary and an increase in agency costs. The overspend is due to the capital recharge model being unachievable, as it is built around an unachievable in-house resource.
- Construction Services, £0.827m overspend Staff costs anticipated to be chargeable to capital budgets are lower than budgeted and more general under-recovery from highways works. £0.230m of utility related inflation costs are included in this forecast. The overspend is due to an overly ambitious income target on contract supervision which to date hasn't been achievable.
- Network Planning, £1.241m overspend Unfunded implementation of the new Alloy and Kaarbontech systems that are being introduced this year. The overspend in part is due to insufficient budget being allocated to fund the highways asset management system, as it was originally thought this would be funded from capital.
- Highways Maintenance Works, £0.899m overspend Increased reactive maintenance works being carried out. The overspend is due to increased reactive maintenance works being carried out to repair the County's roads and footways to meet the Council's statutory requirement.

- Winter Maintenance, £0.747m overspend The budget for is only sufficient to cover a mild winter season, the current prediction is based on the average costs for the last five years. The balance of £0.280m available in the Winter Maintenance Reserve will be fully drawn to offset some of this overspend. The allocated budget for winter is only sufficient to cover a mild winter season. The current prediction is based on the average costs for the last five years winter periods. There is £0.280m available in the Winter Maintenance Reserve that will be used to top up this budget.
- Accelerated Capital Delivery, £0.726m overspend Unfunded staffing costs associated with the delivery of the Manifesto Pledge of a £120m capital delivery programme. This relates to programme managers delivering the capital programme not being able to allocate their time to the capital budget.
- Highways Savings Yet to be Achieved, £2.212m overspend Savings targets relating to iniatives previously identified but not yet achieved. These relate to unachievable savings initiatives not being able to be delivered.

Unachieved Resources and Improvement Saving, £0.503m overspend - These relate to unachievable savings initiatives not being able to be delivered.

Council Fleet Services, £0.599m underspend -

Unallocated Savings, £2.125m overspend -

Highways Design & Land Reclemation Public and Community Transport Highways Administration/Hub **Highways Design & Land Reclamation Highways Laboratry Construction Services** Network Planning Highways Maintenance Works Winter Maintenance **Accelerated Capital Delivery Programme** Highways Unachieved Savings Road Safety Resources and Improvement Unachieved Savings Target R&I Management Team - Place Superannuation Back Funding **Unallocated Adjustments Unallocated Savings** 250 250 200 250 250 250 250 250 250

Forecast Under (-)/Over Spend by Service Line

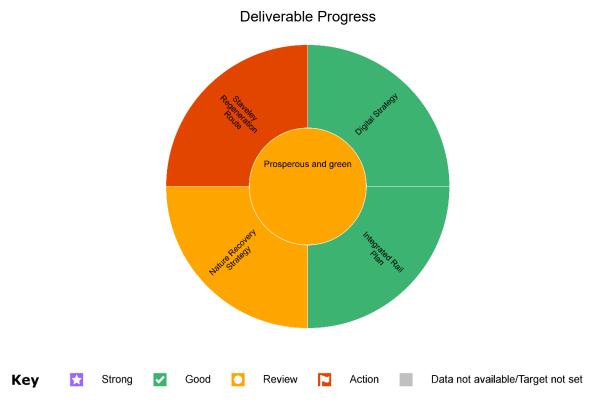
The budget savings target for 2023-24 is £0.500m, with a further £3.671m target brought forward from previous years. £0.000m of the in-year savings target of £0.500 will be achieved. Action is being taken to ensure that the

savings brought forward from previous years will be achieved before the end of the financial year.

Additional funding has been provided in the 2023-24 budget for the main growth items:

- Highways Reactive Maintenance £2.500m one-off .As the highways authority the Council has a statutory duty to maintain highways. Reactive maintenance is necessary whereby the Council is required to attend to defects on the highways and in response to emergency situations such as flooding. The Highway Service operates an out-of-hours service and is developing procedures to allow quicker response times. Neglecting this duty can lead to claims against the Council for damages. The current delivery model is being reviewed under the ongoing work in the Derbyshire Highways Programme.
- Highways £2.000m ongoing Current budgets within the Highways Service were set on an historic organisational structure with an income target that is not achievable with the current level of staff resource, this will allow the service to set a realistic capital recharge recovery rate.
- Bus Companion Service £0.150m ongoing Introducing a Companion Service will allow a discretionary service to provide free travel to a family member or carer when they accompany Gold Card holders.
- Commercial Services £1.000m ongoing Most of the local bus services in Derbyshire are run commercially. Providers have withdrawn from certain routes as they are no longer commercially viable. Where there isn't a commercial case to operate specific local bus routes across Derbyshire, then the Council – in its role as Local Transport Authority (LTA) – can consider funding a service to maintain services where there is a social, economic, and environmental need for them to operate key routes in the county.
- Restructure of Intergrated Transport Unit £0.200m ongoing A service restructure is required to ensure adequate resources are in place to meet current and future demands and challenges, improve service delivery and efficiency, meet the Council's statutory duties, and administer the Bus Services Improvement Plan (BSIP) grant.

Infrastructure and Environment - Portfolio Summary



Progress is "good" for 2 out of the 4 Council Plan deliverables led by the portfolio.

Finalise and implement a new Digital Strategy for Derbyshire, including support for the roll out of gigabit technology

Both the Digital Strategy and Action Plan have now been finalised. It is expected to be approved by Cabinet by early November. Project Gigabit Type B contract is due to be awarded by November, with the Type A in January 2024. Following both contract awards, a list of all properties will be received from Building Digital UK and the chosen supplier will intervene so that properties within those areas will be de-scoped. This then leaves a clear indication of where intervention and implement of the Action Plan is required.

Work with partners to finalise the regional response to the Integrated Rail Plan, including a refreshed HS2 Growth Strategy, an action plan to prepare for Midland Mainline electrification and implementation of Restoring Your Railways programme

The Barrow Hill Line has passed another important milestone with the Department for Transport's Restoring Your Railways (RYR) Programme Board finalising the project scope by confirming rail stations at Barrow Hill and Killamarsh for further development during the Outline Business Case

(OBC) Stage. Network Rail has commenced OBC preparation during this period and is on track for completion by end March 2024. RYR Ivanhoe Line project remains on track for meeting a milestone of OBC submission in December 2023. High Speed 2 (HS2) Ltd and Network Rail are progressing HS2 Eastern leg workstreams, which are programmed to complete March 2025, to de-risk Integrated Rail Plan proposals and minimise future late changes to the project by considering cost and carbon emission opportunities. The Council has held ongoing liaison with Network Rail about the future Midland Mainline Electrification work programme in Derbyshire, but there is no further progress to report for Quarter 2.

Key areas for consideration are:

Develop the Local Nature Recovery Strategy for Derbyshire in accordance with the Environment Act 2021, for the coordinated benefit of Derbyshire's natural environment (requires Review)

Issue: The Council is the 'Responsible Authority' for the production of Derbyshire's Local Nature Recovery Strategy (LNRS) and has been awarded a grant of circa £400k from the Department for Environment, Food and Rural Affairs. The timescale for delivery is tight as the deadline is March 2025 and ongoing budgetary pressures could have implications for delivery. **Response:** Progress will be kept under review.

Submit the planning application and continue to progress proposals for the Chesterfield to Staveley Regeneration Route, which will create new homes and jobs for the area (requires Action)

Issue: The Council is awaiting a decision from Government about the Outline Business Case. It was reconsidered in August, however no decision has been communicated to date. **Action:** Officers, members, local MPs and partners have all contacted the Government to stress the importance of the project, and the need for certainty over its funding.

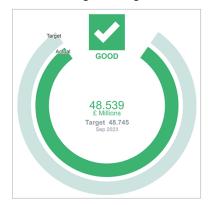
There is a forecast underspend of £0.206m on the portfolio.

The figures above include a total of £3.583m waste related inflation.

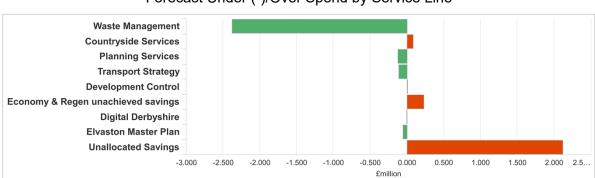
The main variances are:

✓ Waste Management, £2.375m underspend This Service area has seen an increase of
inflation totalling £3.583m along with a
tonnage decrease in the region of 6%. The
contracts that are in place for waste
disposal and treatment contain binding
indexation mechanisms which pass the

Forecast Outturn against Target Budget



- impact of inflation to the Council. The inflation cost has been met from the Corporate Inflation Reserve.
- Planning and Development Control Savings Target, £0.231m overspend A staffing restructure is currently out for consultation for this area if this is progressed as is it is thought that savings in the region of £0.232m will be made this current year with the balance being achieved in 2024-25 when a full years savings can be realised.
- Unallocated Savings, £2.125m overspend Savings allocated to the portfolio but not yet allocated to specific areas. Options are being looked at as part of the 2024-25 budget setting process to allow Place to realise some of these savings.



Forecast Under (-)/Over Spend by Service Line

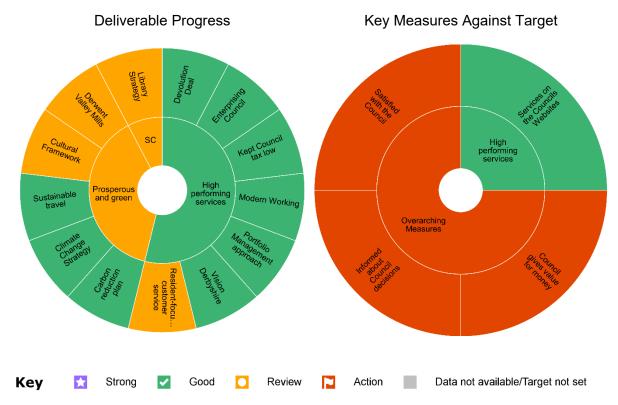
The budget savings target for 2023-24 is £0.350m, with a further £3.118m target brought forward from previous years. The in-year savings target of £0.350 will be achieved. Action is being taken to ensure that the savings brought forward from previous years will be achieved before the end of the financial year.

Additional funding has been provided in the 2023-24 budget for the main growth items:

- Elvaston Master Plan £0.050m ongoing, £0.340m one-off The Elvaston Masterplan requires targeted activity to develop and test the business case for the Masterplan. This will help ensure sustainable and commercially viable solutions are secured for the estate.
- Grounds Maintenance £0.365m ongoing The Countryside Service
 has developed a business plan which establishes the service's strategy
 and operational priorities over the medium term. Funding is required to
 enable a bespoke grounds maintenance schedule of work and
 appropriate allocation of resources across the Council's 123 countryside
 sites.
- Ash Die Back £0.450m one-off The Council is undertaking a step change in tree-planting across the county driven by its Climate Change

Strategy, Nature Recovery Motion, and its anticipated role as responsible authority for the Derbyshire Local Nature Recovery Strategy. The target is to facilitate the planting of up to one million trees by 2030, and to ensure delivery of the Council's Ash Die Back Action Plan.

<u>Strategic Leadership, Culture, Tourism and Climate Change - Portfolio</u> Summary



Progress is "good" for the majority of the Council Plan deliverables led by the portfolio.

Key areas of success are:

☑ Embed the new Portfolio Management approach and framework across the Council to ensure that programmes and projects are coordinated and deliver improved outcomes and value for money (rated Good)

The Portfolio Management Implementation Programme is preparing to move as scheduled into the Closure Stage. The Portfolio Management and Transformation Function sitting within Corporate Services and Transformation has achieved full operating capacity through the successful transition of the programme and project management resource which transferred to the corporate function in July 2023.

✓ Reduce greenhouse gas emissions from Council property, vehicles and street lighting to 12,310 tonnes CO2e by 2024 and net zero by 2032 (rated Good)

The Council has made good progress towards its net zero target of 2032, or sooner, with a provisional 71.3% reduction in Council emissions achieved between 2009-10 and 2022-23 (from 42,965 tonnes CO2e to 12,338 tonnes CO2e). However, the speed of reduction is at risk of slowing

down, highlighting that further effort is required to reduce the Council's emissions.

Key areas for consideration are:

Refresh and implement our Library Strategy to ensure a modern, efficient and improved service (requires Review)

Issue: Further to the relaunch of the former Library Strategy in September 2021 there has been no further response from community groups regarding Community Managed Libraries (CML). **Response:** The implementation focus of the Library Strategy is shifting from CML (although proposals will still be considered as and when they come forward) to sustaining the service through co-location/relocation.

Support a resident-focused approach through a range of mechanisms to improve access to online services and customer service performance including implementing a complaints and feedback system (requires Review)

Issue: In support of a resident focused approach, 153 services have been made available on line, working towards and end of year target of 160 services. Progress on the Council's new Customer Service Portal is delayed, however, whilst priorities for ICT resources are reviewed. **Response:** Priorities are also being reviewed with each service area in terms of resource available to continue with the agreed road maps.

Deliver the Derbyshire Cultural Framework to support the creative and cultural sectors to become more resilient, grow and capitalise on new opportunities (requires Review)

Issue: There is currently £1m in the cultural recovery framework reserve to support delivery of the cultural framework. This funding has been identified as potential to be used to support the Council's current budget situation. **Response:** This activity is obviously important to the council but it is not a statutory service.

Work with partners towards the production of a Development Framework that provides a positive unified vision for the Derwent Valley Mills World Heritage Site (DVMWHS), that highlights development possibilities, and identifies the infrastructure that is needed to release the site's potential (requires Review)

Issue: There is a high level of support for the production of a Development Framework, especially with the advent of the Levelling-up Bill, which specifically mentions WHSs, and the formation of the East Midlands Combined Authority. Unfortunately the Council's financial position is likely

to impact on the Development Framework's production. **Response:** Progress will be kept under review.

Residents' survey measures (requires Action)

Issue: The results from the Pulse Survey of residents carried out in June 2023 remain similar to those from the main survey carried out in Autumn 2022 and are below target. **Action:** In order to address some of the findings from the surveys a high-level action plan is being implemented. The action plan sets out activity to increase the proportion of residents that positively view the Council and its services and widening and enabling participation across demographic groups.

There is a forecast overspend of £0.232m on the portfolio. The main variances are:

Communications, £0.169m underspend - A reduction in publicity expenditure. There is an underspend after the unachievable income target has been removed, also a reduction in the publicity expenditure and vacancies.

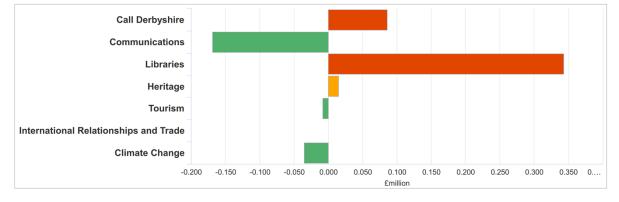
Call Derbyshire, £0.086m overspend - The main overspend relates to the Granicus licence fee (£0.145m) being unfunded.

Libraries, £0.343m overspend - £0.218m related to property inflation. The balance is due to unachieved savings targets. The overspend is due to historic savings that the service have not to date been able to achieve.

Forecast Outturn against



Forecast Under (-)/Over Spend by Service Line



The budget savings target for 2023-24 is £0.156m, with a further £0.645m target brought forward from previous years. The in-year savings target of £0.156 will be achieved. Action is being taken to ensure that the savings

brought forward from previous years will be achieved before the end of the financial year.

Additional funding has been provided in the 2023-24 budget for the main growth items:

- Business Change £0.180m one-off Aligned to the creation of the new Transformation and Strategy Division, this funding will enable the training for employees in Prince2, MSP and MoP to equip them with the right skills to ensure the Council delivers projects efficiently and successfully.
- Vision Derbyshire £0.087m ongoing The funding is to support the ongoing implementation of the Vision Derbyshire approach in particular the funding of the programme team.